



**Multiple Intervenors**  
**P.O. Box 22222**  
**Albany, New York 12201-2222**

PLACE  
STAMP  
HERE

## Registration/Lodging

2011 Annual Meeting costs, which reflect no increases from last year, are:

- \* **\$325/person for Multiple Intervenors members**
- \* **\$525/person for non-members**

Fee includes continental breakfast and lunch. There is a \$125 discount for additional attendees from same company.

Room reservations can be made directly by calling the Turning Stone Resort Casino at 1-800-771-7711 by September 5th. Please indicate that you will be attending the Multiple Intervenors Annual Meeting to receive a discounted room rate of \$125.

## Meeting Materials

*Please note: Materials/binders containing the speakers' presentations will not be provided at this year's Annual Meeting; however, agendas and speaker bios will be distributed. All materials will be posted to Multiple Intervenors' website ([www.multipleintervenors.com](http://www.multipleintervenors.com)). We encourage all attendees to download materials prior to the Meeting.*

If you are planning to attend the Annual Meeting or would like to know more about Multiple Intervenors, please complete and return the attached form.

For additional information, please contact Multiple Intervenors' general counsel, Bob Loughney or Mike Mager, at:

Couch White, LLP  
540 Broadway  
P.O. Box 22222  
Albany, New York 12201-2222  
(518) 426-4600



## 39th Annual Meeting

**Strategies For Dealing  
with New York State  
Energy Policies**

Turning Stone Resort Casino  
Clubhouse  
Verona, New York

**October 6, 2011**

## Date/Location

Multiple Intervenors, an association of approximately 55 large industrial, commercial and institutional energy consumers with manufacturing and other facilities located throughout New York State, is pleased to invite you to its 2011 Annual Meeting:

**Thursday, October 6, 2011**  
**Turning Stone Resort Casino**  
**Clubhouse Verona, New York**

Registration begins at 8:00 a.m. the meeting will begin at 8:30 a.m. (9:30 a.m. for non-members) and conclude at approximately 5:00 p.m.

## Program Outline

At the meeting, speakers and panel members will address, among other things, the challenges that large energy consumers have been confronting, and will continue to confront, in the restructured electric and natural gas markets, including reliability, planning and price concerns. The meeting will examine the factors contributing to New York's high energy prices and ways that large consumers can deal with those energy prices and market risks. The program also will focus on energy efficiency and economic development opportunities for large consumers.

The conference will include presentations by individual speakers and panel discussions focusing on pressing issues affecting large energy consumers. The speakers include acknowledged experts in the energy industry.

The program also will include speakers that will address the following topics: New York Power Authority programs, issues pertaining to reliance on renewable energy, utility energy efficiency programs, and energy market analysis and procurement advice.

## Speakers/Program Continued

Confirmed speakers include:

- \* Mr. Stephen G. Whitley, President and CEO, NYISO
- \* Mr. Robert Hiney, Chair, NYISO Board
- \* Mr. Kenneth Daly, President, Niagara Mohawk Power Corporation d/b/a National Grid
- \* Mr. Gavin Donohue, President, Independent Power Producers of New York, Inc.
- \* Mr. Tom Congdon, Deputy Secretary of Energy to Gov. Cuomo, Chairman, State Energy Planning Board
- \* Mr. John Droz, Jr., Physicist & Environmental Advocate, Independent Consultant
- \* Ms. Joni Fish-Gertz, Manager of Energy Efficiency Programs, NYSEG and RG&E
- \* Mr. Philip Austen, Director, Program Strategy—New York, National Grid
- \* James R. Adams, P.E., Director of Utilities, Cornell University
- \* Mr. Jung Suh, Director, Sales, Noble Americas Energy Solutions
- \* Mr. Christopher Wentlent, VP of Energy Policy, Constellation Energy
- \* Mr. Jim Reale, Senior Account Executive, Integrys Energy Services of New York, Inc.

This conference will provide a unique opportunity to discuss key market developments and regulatory issues with recognized industry experts, as well as representatives of utilities, regulatory agencies, and other commercial and industrial energy users. This meeting is a must for all large energy consumers, utility managers, independent producers and brokers, regulators and other market participants.

We hope that you will be able to join us and our stellar list of speakers for this important event.

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## Please detach and return to:

Multiple Intervenors  
or e-mail to: [sglindmyer@couchwhite.com](mailto:sglindmyer@couchwhite.com)  
or via telecopier: (518) 320-3495

540 Broadway, P.O. Box 22222  
Albany, NY 12201-2222

YES, I plan to attend the 2011 Multiple Intervenors Annual Meeting at the Turning Stone Resort. Enclosed is our fee for each attendee (\$325 per attendee for Multiple Intervenors members; \$525 per attendee for non-Multiple Intervenors members\*\*).

I cannot attend, but would like more information on Multiple Intervenors.

Company Name \_\_\_\_\_

Individual Attending \_\_\_\_\_

Phone Number \_\_\_\_\_

Address \_\_\_\_\_  
(attach sheet for additional attendees)

City \_\_\_\_\_

State \_\_\_\_\_

Zip \_\_\_\_\_

Email address \_\_\_\_\_

**Please check the meals that you will be attending:**  Continental Breakfast (10/06)  Lunch (10/06)

\* \$200 refund if company or institution joins Multiple Intervenors within 6 months of meeting

\*\* \$125 discount for additional attendees from same company